



# FAMILY CENTER

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(617) 581-3105

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April 9, 1996

Claude R. Dwan  
Project Manager  
R. C. Griffin, Inc.  
49 Central Street  
Peabody, MA 01960

Dear Claude,

It is my pleasure to write a letter of reference for R. C. Griffin. The project just completed has already had a positive response. The project included the construction of a new Women's Fitness Center and a new Youth Center.

The quality of the work was excellent and the R. C. Griffin employees were always cooperative and very helpful throughout the project.

I have worked for the YMCA for 20 years and have overseen many construction projects ranging from \$25,000 to \$1,300,000 and this project went smoother than any I've worked with.

Most of the subs were very good. There was a few problems with a couple of the subs. I think what impressed me most is how well R. C. Griffin dealt with the problem subs. They assumed full responsibility and corrected the problems with no questions asked.

On this basis I would not hesitate to recommend R. C. Griffin as a General Contractor. You may call me if you would like to ask specific questions.

Sincerely,

Bruce Macdonald  
Executive Director  
Greater Lynn YMCA

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